\*

## A New Conceptual Framework for Dual Trust among Channel Members

```
(     )
jkim@kmu.kookmin.ac.kr

(     )
dhhahm@kyungbok.ac.kr

(     )
kkoosung@hanmail.net
```

```
가
가
,
가
,
```

\* :99.12 :00.5 1999 21

2000. 03.

1.

```
(merchant agents)
                                               (expertise brokering agents)
(cyber intermediaries)
                                         (business to business)
(business to customer)
                                          (Lei and Robey 1999)
                , 가
                                                                           가
                                                                        (Noordewier, John, and
Nevin 1990).
                                                    '(Schurr and Ozanne 1985)
                                                                                   ' (Dwyer,
Schurr, and Oh 1987)
                                                                 . Moorman, Deshpande,
                                                                  가
                                                                              가
   Zaltman(1993)
                                                         '(Ganesan 1994)
                           가
                                     (Anderson and Weitz 1992)
                                                                                     (Siguaw,
Simpson, and Baker 1998; Ganesan 1994; Moorman, Deshpande, and Zaltman 1993; Anderson and
Narus 1990)
```

2000. 03.

가

가 1999). 가 가 가 , 3 가 가 (Anderson and Narus 1990). 가 가 가 가 가

가

2.

. (Kramer and

Tyler 1995; pp.5) , 가

(Kramer and Tyler 1995; pp.16)

(Doney and Cannon 1997; Dwyer, Schurr, and Oh 1987) (Ganesan 1994; Morgan and Hunt 1994; Moorman, Deshpande, and Zaltman 1993; Anderson and Narus 1990),

(Siguaw, Simpson, and Baker 1998; Smith and Barclay 1997; Moorman, Zaltman,

and Deshpande 1992) 가

2.1.

2.1.1.

2000.03.

(political economy paradigm)

(Stern and Reve 1980), 가 가 가 Arndt(1983) , Achrol et al.(1983) 2.1.2. (resource dependence theory) Pfeffer and Salancik(1978) (Aldrich 1979). 가 가 가 가 가 가 (Pfeffer and Salancik 1978) 2.1.3. (social exchange and power-dependence theory) (Thibaut and Kelley 1978) (Anderson and Narus 1990). Emerson(1962) A В В В A A ( 1998)

2.1.4.	- (buyer-seller relationship theory)
	- (Morgan and Hunt 1994).
	가 ,
	,
,	,
	· , -
	•
2.1.5.	(agency theory)
2.1.3.	(agent) (principal)
	(agent) (principal) ,
	(Bergan, Dutta, and Walker 1992).
	가
	(Stump and Heide 1996).
	,
	가 .
2.2.	
	·
	. (Dwyer, Schurr, and Oh
1987)	가 .

2000.03.

가

Anderson and Weitz(1992) 가 가 가 가 (Brown, Lusch, and Nicolson 1995) 가 가 (close relationship) (joint action) (Heide and 가 John 1990) 가 (Doney and Cannon 1997) ( 1999) (Anderson and Narus 1990), 가

2000.03.

가

가 가 가 가 가 가 가 가 가 가 가 가

가 . 가 가 . ,

(Anderson and Weitz 1992).

, 가 .

2.3.

```
가
       가
(Doney and Cannon 1997)
   Williamson(1991)
                                           (calculative process)
                                    가
                                                    가
                                                                                가
       가
                   가
              2 가
                                                               (Saxton 1997)
                                                            (Doney and Cannon 1997)
                                                           가
           (Moorman, Deshpande, and Zaltman 1993)
                                                                                    가
                                                     가
                                                            (Ford 1978)
                                   (Dwyer, Schurr, and Oh 1987; Anderson and Weitz 1989)
                       가
                                   가
                                                      (Kaufmann and Stern 1988)
                  가
         가
```

2000. 03.

가 (Morgan and Hunt 1994) 가 (Ganesan 1994) (Dant and Schul 1992) 가 가 , (Anderson and Narus 1990). 2.4. (Dwyer, Schurr, and Oh 1987) 가 '(Morgan and Hunt 1994; Moorman, Zaltman, and Deshpande 1992), ' '(Doney and Cannon 1997; Ganesan 1994; Morgan and Hunt 1994), '(Siguaw, Simpson, and Baker 1998; Smith and Barclay 1997) (Smith and Barclay 1997) (mutual trusting behaviors) Moorman, Zaltman, and Deshpande(1992) 가 가 . Morgan Hunt(1994) 가 가

가 (Doney and Cannon 1997; Ganesan 1994; Morgan and Hunt 1994). Doney and Cannon(1997) 가 , Ganesan(1994) 가 , Morgan and Hunt(1994) KMV 가 . Smith 가 and Barclay (1997) 가 가 가 (Siguaw, Simpson, and Baker 1998). Smith and Barclay(1997) (relationship investment), (communication openness), (forbearance opportunism) 가 가, 가

3. 가

2000. 03.

·

가 ,

3.1.

. 가 가

가 ,

·

가

가 .

가 ,

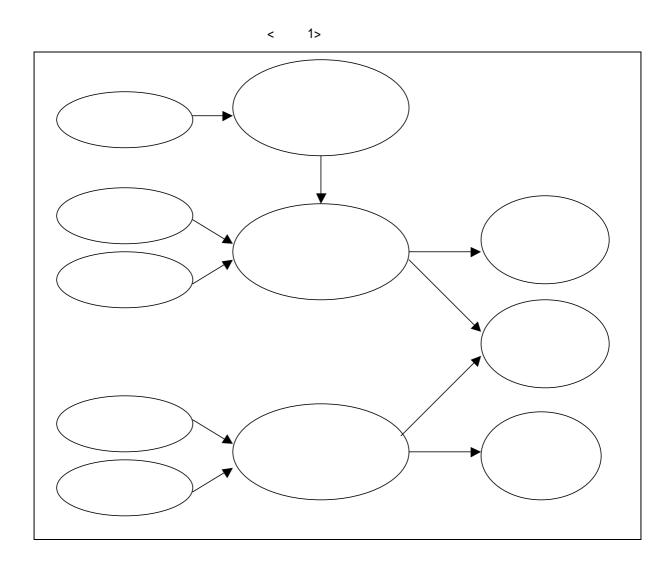
가 , 가 가 .

3.2. 가

3.2.1.

(Doney and Cannon 1997).

25



(Anderson and Narus 1990).

가 (Ganesan 1994). 【가 1-1】 【가 1-2】 가 3.2.2. 3.2.2.1. 가 가 (Ford 1978) , 가 가 3 가 [가 2-1] [가 2-2]

2000.03.

3.2.2.2.

가 가 , 가 가 가 (Morgan and Hunt 1994). 가 (Kelley and Kerwin 1993). (John 1984). 가 가 가 1994). 가 가 가 가 (Morgan and Hunt 1994), (Dwyer, Schurr, and Oh 1987). 가 가 가 가 (Williamson 1985),

가 ,		,		(Bi	rown and Da	y 1981).	7	7}
·			가			가	,	,
						and Narus	1984)	
, (Ganesan			,		,			가
【가	2-3]	,	,	,	,	,	,	가 ,
【가	2-3-1							
【가 【가	2-3-2】 2-3-3】							•
【가	2-3-4]							
【가	2-3-5]	가 가						
【가	2-3-6]							
【가	2-3-7]							
【가	2-4]		,	,	,	,	,	가 ,
【가	2 <b>-</b> 4-1 】			-				
	2-4-2]							
	2-4-3]							
【가	2-4-4]							
<b>『</b> フト	2-4-5]	가 가						

【가 2-4-6】 2-4-7] 【가 3.2.3. (Morgan and Hunt 1994) (Ganesan 1994) 가 가 가 가 (Smith and Barclay 1997) 가 가 가 가 가

가 . 가 , , ,

•

 【가 3-1】
 가
 .

 【가 3-2】
 가
 .

 【가 3-3】
 가

 【가 3-4】
 가

3.3.

가 . < 1> . < 1>

,

/ 1>

<	
(reputation)	
(size)	
(expertise)	, ,
(opportunistic behavior)	기
(communication)	,
(relational norms)	
(length of relationship)	
가 (shared values)	,
(history of conflict	,
(satisfaction with previous	
(trust toward supplier)	,

	П	
	(trust toward agent)	,
	(trust toward buyer)	,
	(relationship behavior)	,
	(independent behavior)	가
3.3.1.		
		, ,
	,	
	가	,
가		가 ,
		,
2.2.2		·
3.3.2.		
		, , , ,
		,

· ,

2000.03.

가

2 2 가 가 (solidarity) 가 , 가 가, 3.3.3. 3.3.4.

32

, , ,

.

· ,

,

3.4.

.

가 . ,

4.

4.1.

가 가

·

,

,

가 가

,

. 가

, 가 가 가 ,

가 가 .

, 가

가 , ,

가

가 .

4.2.

2000 . 03 . 34

.

. ,

가 . ,

가 가 . ,

. 가 가 .,

4.3.

가 가 · , 가

(Lei and Robey 1999; Chun, et al. 1999)

가? 가 .

가 . 가 가 가 가 .

```
, (1999), " ," , 4
(1 ), 93-122.
, , (1994), "
," , 9 ( 1 ), 85-74.
, (1998), " ," , 13
(1 ), 157-172.
```

Achrol, Ravi S., Torger Reve and Louis W. Stern (1983), "The Environment of Marketing Channel Dyads: A Framework for Comparative Analysis," *Journal of Marketing*, 47(Fall), 55-67.

Aldrich, Howard E. (1979), *Organization and Environments*, Englewood Cliffs, NJ: Prentice-Hall, CA: Sage Publications.

Anderson, James C. and James A. Narus (1984), "A Model of Distributor's Perspective of Distributor -Manufacturer Working Relationships," *Journal of Marketing*, 48(Fall), 62-74.

------ and James A. Narus (1990), "A Model of Distributor Firm and Manufacturer Firm Working Partnerships," *Journal of Marketing*, 54(January), 42-58.

Anderson, Erin and Barton Weitz (1989), "Determinants of Continuity in Conventional Industrial Channel Dyads," *Marketing Science*, 8(Fall), 310-323.

----- and ----- (1992), 'The Use of Pledges to Build and Sustain Commitment in Distribution Channels," *Journal of Marketing Research*, XXIX (February), 18-34.

Arndt, Johan (1983), "The Political Economy Paradigm: Foundation for Theory Building in Marketing," *Journal of Marketing*, 47(Fall), 44-54.

Bergen, Mark, Shantanu Dutta, and Orville C. Walker, Jr (1992), "Agency Relationship in Marketing: A Review *International Journal of Electronic Commerce*, vol. 3(Summer), pp.47 of the Implications and Applications of Agency and Related Theories," *Journal of Marketing*, 56(July), 1-24.

Brown, James R. and Ralph L. Day (1981), "Measures of Manifest Conflict in Distribution Channels,"

Journal of Marketing Research, 18(August), 263-274.

Brown, James R., Robert F. Lusch, and Carolyn Y. Nicholson (1995), "Power and Relationship Commitment: Their Impact on Marketing Channel Member Performance," *Journal of Retailing*, 71(4), 363-392.

Chun, In-geol, Jin-goo Lee, and Eun-seok Lee(1999), "I-SEE: An Intelligent Search Agent for Electronic Commerce," *International Journal of Electronic Commerce*, vol. 4(Winter), pp.83.

Dant, Rajiv P. and Patrick L. Schul (1992), "Conflict Resolution Processes in Contractual Channels of Distribution," *Journal of Marketing*, 56(January), 38-54.

Doney, Patricia M. and Joseph P. Cannon (1997), "An Examination of the Nature of Trust in Buyer-Seller Relationships," *Journal of Marketing*, 61(April), 35-51.

Dwyer, Robert, Paul Schurr, and Sejo Oh (1987), "Developing Buyer-Seller Relationships," *Journal of Marketing*, 51(April), 11-27.

Emerson, R. (1962), "Power-Dependence Relations," American Sociological Review, 27(February), 31-41.

Ford, I. David (1978), "Stability Factors in Industrial Marketing Channels," *Industrial Marketing Management*, 7, 410-422.

Frazier, Gary L., Robert E. Spekman, and Charles R. O'Neal (1988), "Just-In-Time Exchange Relationships in Industrial Markets," *Journal of Marketing*, 52(October), 52-67.

Ganesan, Shankar (1994), "Determinants of Long-Term Orientation in Buyer-Seller Relationships," *Journal of Marketing*, 58(April), 1-19.

Heide, Jan B. and George John (1990), "Alliances in Industrial Purchasing: The Determinants of Joint Action in Buyer-Supplier Relationships," *Journal of Marketing Research*, 27(February), 24-36.

Hunt, Shelby D., Van R. Wood, and Lawrence B. Chonko (1989), "Corporate Ethical Values and Organizational Commitment in Marketing," *Journal of Marketing*, 53(July), 79-90.

John, George (1984), "An Empirical Investigation of Some Antecedents of Opportunism in a Marketing Channel," *Journal of Marketing Research*, 21(August), 278-289.

John, George and Torger Reve(1982), "The Reliability and Validity of Key Informant Data from Dyadic Relationships in Marketing Channels," *Journal of Marketing Research*, 19(November), 517-524.

Kaufmann, Patrick J. and Louis W. Stern (1988), "Relational Exchange Norms, Perceptions of Unfairness, and Retained Hostility in Commercial Litigation," *Journal of Conflict Resolution*, 32(September), 534-552.

Kelley, Kevin and Kathleen Kerwin (1993), "There's Another Side to the Lopez Saga," *Business Week*, (August 23), 26.

Kramer, Roderick M. and Tyler, Tom R. (1995), *Trust in Organizations*; *Frontiers of Theory and Research*. Gillian Dickens(eds.), California, SAGE Publications, Inc.

Lei Jin and Daniel Robey (1999), "Explaining Cybermediation: An Organizational Analysis Analysis of Electronic Retailing," *International Journal of Electronic Commerce*, vol. 3(Summer), pp.47.

Moorman, Christine, Rohit Deshpande, and Gerald Zaltman (1993), "Factors Affecting Trust in Market Research Relationships," *Journal of Marketing*, 57(January), 81-101.

-----, Gerald Zaltman, and Rohit Deshpande (1992), "Relationships between Providers and Users of Market Research: The Dynamics of Trust Within and Between Organizations," *Journal of Marketing Research*, 29(August), 314-329.

Morgan, Robert M. and Shelby D. Hunt (1994), "The Commitment-Trust Theory of Relationship Marketing," *Journal of Marketing*, 58(July), 20-38.

Noordewier, Thomas G., George John, and John R. Nevin (1990), "Performance Outcomes of Purchasing Arrangements in Industrial Buyer-Vendor Relationships," *Journal of Marketing*, 54(October), 80-93. Pfeffer, Jeffrey and Gerald R. Salancik (1978), *The external Control of Organizations*, New York: Harper & Law. Saxton, Todd (1997), "The effects of Partner and relationship characteristics on alliance outcomes," *Academy of Management Journal*, 40(2), 443-461.

Schurr, Paul H. and Julie L. Ozanne (1985), "Influences on Exchange Processes: Buyers' Preconceptions of a Seller's Trustworthiness and Bargaining Toughness," *Journal of Consumer Research*, 11(March), 939-953. Siguaw, Judy A., Penny M. Simpson, and Thomas L. Baker (1998), "Effects of Supplier Market Orientation on Distributor Market Orientation and The Channel Relationship: The Distributor Perspective," *Journal of Marketing*, 62(July), 99-111.

Smith, J. Brock and Donald W. Barclay (1997), "The Effects of Organizational Differences and Trust on the Effectiveness of Selling Partner Relationships," *Journal of Marketing*, 61(January), 3-21. Stern, Louis W. and Torger Reve (1980), "Distribution Channels as Political Economies: A Framework

Stump, Rodney L. and Jan B. Heide (1996), "Controlling Supplier Opportunism in Industrial Relationships," *Journal of Marketing Research*, 33(November), 431-441.

for Comparative Analysis," Journal of Marketing, 44(Summer), 52-64.

Thibaut, P. and H. Kelley (1978), *Interpersonal Relations: A Theory of Interdependence*, Wiley, New York. Williamson, Oliver E. (1985), *The Economic Institutions of Capitalism: Firms, Markets, Relational Contracting*, New York: The Free Press.

----- (1991), "Comparative Economic Organization: The Analysis of Discrete Structural Alternatives," *Administrative Science Quarterly*, 36, 269-296.